

To whom it may concern

14 January 2016

Dear Sir/Madam

**Reference Letter for Mike Fairbrass**

It is a pleasure for me to write this letter of recommendation for Mike.

I have known and worked closely with Mike on many projects over the 23 years that he has been with RSHP. Starting his career as a very talented model maker, Mike quickly came to the fore, supporting new technologies as a team leader and effective player/manager of our in-house model shop that he headed for over 20 years.

Mike is ingrained with and is passionate about high quality design and execution for which the practice is well known. He is accomplished with his management skills, having created an upbeat working atmosphere despite continually having to meet, often impossible, deadlines.

Mike has been a committed participant in the planning and creation of our exhibitions which have relied heavily on the models he and his team have designed and constructed as a centrepiece to convey architecture to a wide audience across the globe. His close interest in education has extended his passion for the craft of model making to a much broader audience, beyond the practice's boundaries.

Despite his leadership role Mike still regularly participates in the creation models of all scales, constantly evolving the craft to new meet demands. He has taken in and developed model photography as part of the design presentation process. Indeed many of our successful competition submissions over the years include both his craftsmanship and photographic contributions.

Mike is an exemplary communicator, particularly amongst colleagues and would be a valuable asset to any practice or organisation that he might join. I can personally vouch for his highly professional attitude and integrity and I am happy to be contacted for further information if required.

Yours faithfully

Ivan Harbour

